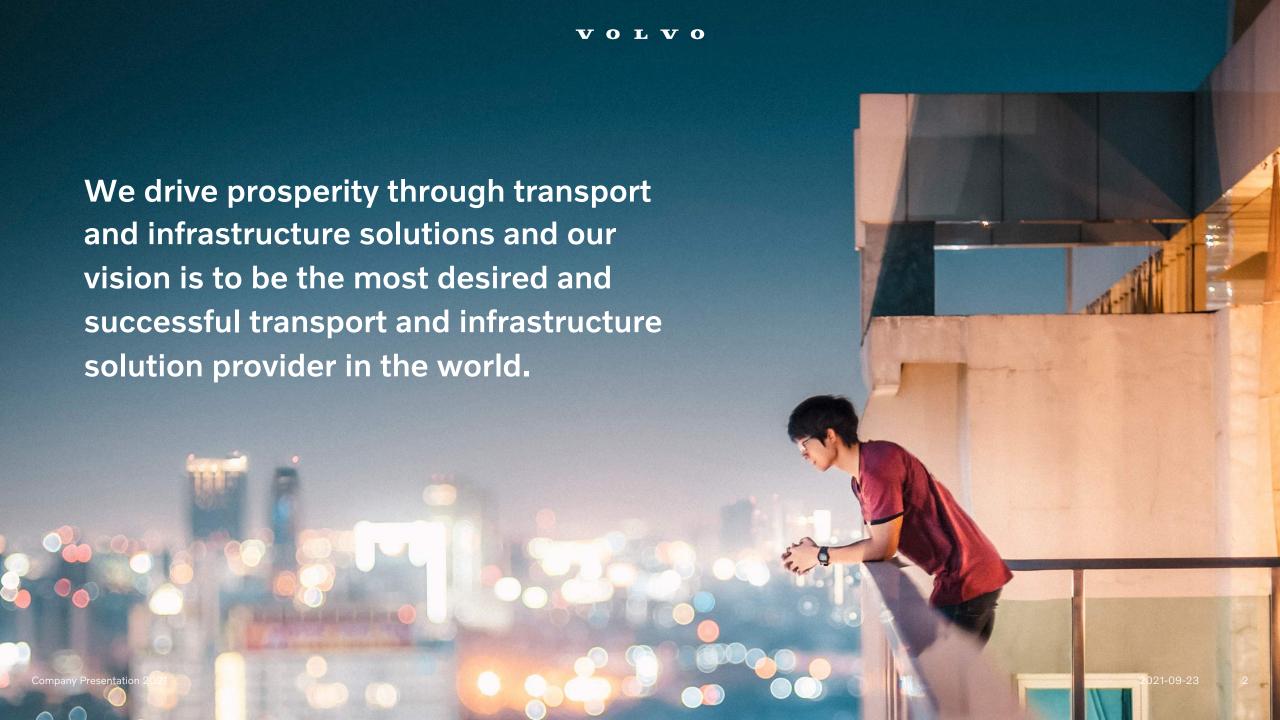
VOLVO COMPANY PRESENTATION Volvo Group 2021-09-23



What we do

Volvo Group offers trucks, buses, construction equipment, power solutions for marine and industrial applications, financing and services that increase our customers' uptime and productivity.

We contribute to the development of electrified and autonomous solutions for the benefit of customers, society and for the environment.









VOLVO

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VOLVO

ROKBAK



Our brands

Volvo Group's brand portfolio consists of several distinct brands, targeting a variety of customers and segments.









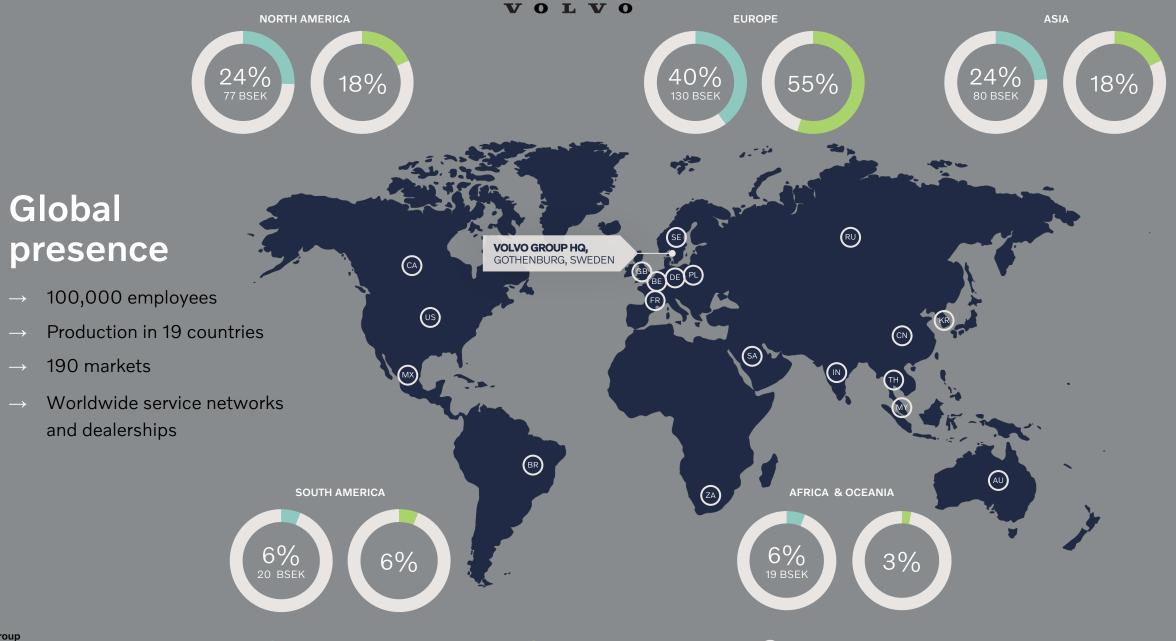
JOINT VENTURES AND STRATEGIC ALLIANCES







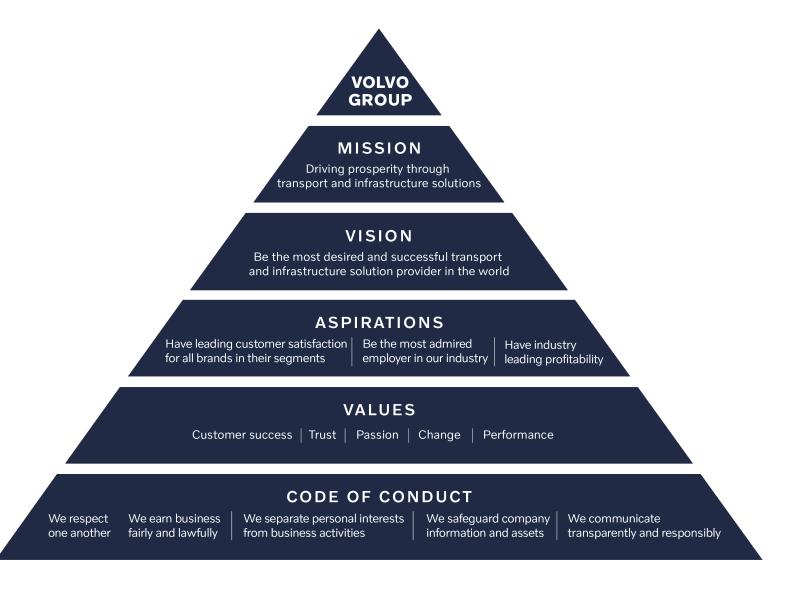
cellcentric





Shaping the world we want to live in

Our mission is to drive prosperity through transport and infrastructure solutions.

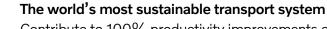


Volvo Group

Towards fossil-free transport solutions Focus on sustainable bio-fuels, electrification and hydrogen powered machines Reduce the environmental footprint Renewable energy is our firsthand choice

To shape the to live in

RESOURCES world we want



Contribute to 100% productivity improvements of our customers' logistics operations by 2030



A step change in circularity

Keep materials and products in use phase and capture the potentials of circular economy



Limit use of materials and substances of concern

Continuous evaluation to reduce dependency on use of scarce materials and substances of concern



Engage in society

Create value for business and society by focusing on environment, traffic safety and education activities



PEOPLE

Using our full potential

Inclusive leadership and a diverse workforce leads to personal and business success

accidents with Volvo Group products





Responsible business behavior

Respect human rights, build sustainable supply chains and consciously consider how the sale and use of our products contributes to societal prosperity

Company Presentation 2021

VOLVO

Innovative since 1927

Snapshots of a history of innovation and sustainability focus.

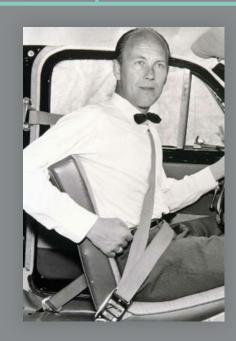


The Lambda Sond is presented.

1976



Volvo Trucks introduces driver airbags in heavy-duty trucks as a world first.

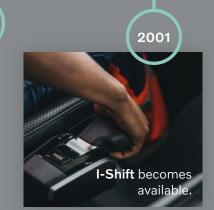


1959

The three-point safety belt is invented.



The Volvo Environment Prize is incepted.



Environmental care becomes a core value for Volvo.

1972



2007

The world's first carbon neutral vehicle manufacturing plant opens in Ghent.







Infomax from Renault Trucks premieres.



2005



Volvo Group joins WWF's Climate Savers program.



2015

The ElectriCity
project takes place in
Gothenburg

Results from the **Electric Site** research project shows a 98% reduction in CO_2 emissions.

Volvo Group commits to the goals of **the Paris Agreement.**

2018

2020

Volvo Group

Company Presentation 2021 9/23/21

VOLVO

Automation

Volvo Group has made several groundbreaking innovations in the automation field. We believe automation will redefine the commercial transport solutions that most of us rely on every day.

- → Optimizes transport flow
- \rightarrow Cuts CO_2 emissions
- \rightarrow Improves safety



Electromobility

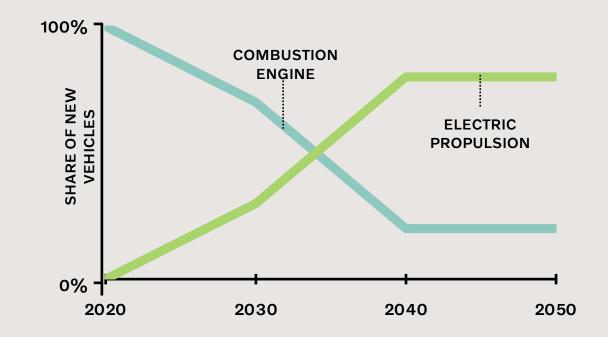
Volvo Group develops trucks, buses, construction equipment, marine and industrial applications, with electric drive systems – including a full range of electric trucks.

- → Cuts CO2 emissions
- → Reduces noise level
- → Saves energy



Accelerating the sustainable transformation 100% fossil-free fuel

- → In order to deliver on our commitment to the Paris Agreement, the entire running fleet, provided by Volvo Group, needs to run on 100% fossil-free fuel by 2050.
- → To contribute to an emissions-free future, there will be a steady shift into electric propulsion, and combustion engines will run on biofuel.
- → Our ambition is for 100% of our products to be driven by fossil-free fuels by 2040, as our products have an average life-span of 10 years.

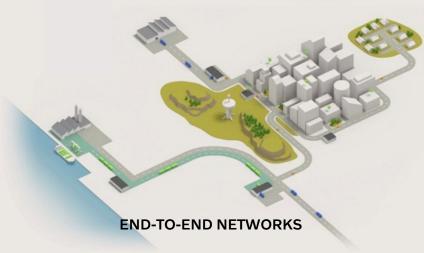


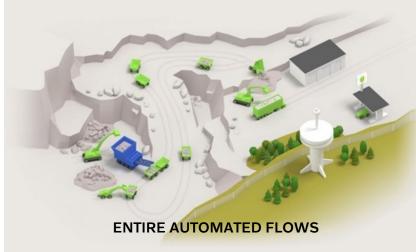
Taking full responsibility

From products to solutions

Electric, connected and autonomous vehicles enable improved logistics efficiency in complete transportation flows. This opens up for new business models where the focus is on offering total solutions.







Company Presentation 2021

BUSINESS AREAS

Volvo Trucks | Renault Trucks | Mack Trucks | Volvo Construction Equipment |
Volvo Buses | Volvo Penta | Volvo Energy | Volvo Autonomous Solutions |
Volvo Financial Services | Arquus

Volvo Trucks

One of the largest premium truck brands in the world.

- → Medium and heavy-duty trucks.
- → Main production in Sweden, Belgium, Brazil and the USA.



Volvo FM



VNR Electric



Renault Trucks

One of the world leaders in heavy goods vehicles.

- → Light, medium and heavy-duty trucks.
- → Main production in France.



Renault Trucks D Wide



Renault Trucks T High



Mack Trucks

One of North America's largest truck manufacturers.

- → Heavy-duty trucks, engines and transmissions.
- ightarrow Main production in the USA.



Mack Anthem



Mack LR Electric



Volvo Construction Equipment

A leading provider of construction equipment and innovative solutions.

- → Brands: Volvo, SDLG, Terex Trucks.
- → Rigid & articulated haulers, wheel loaders, excavators
 & road equipment.
- → Main production in Sweden, Germany, South Korea and China.



Volvo A60H



Volvo ECR 25 Electric



SDLG LG938L



Terex Trucks TA300



Volvo Buses

Leader in the development of sustainable transport solutions for public transport.

- → City buses, intercity buses, coaches and transport systems.
- → Brands: Volvo, Prevost, Nova Bus.
- → Main production in Sweden and USA.







Volvo 9900

Nova Bus Milwaukee

Prevost X3-45



Volvo Penta

World-leading supplier of power solutions to marine and industrial applications.

- → Marine engines and power systems, industrial engines.
- → Main production in Sweden, USA and China.



D16 engine



Volvo Penta IPS



Volvo Financial Services

Volvo Group's global financial service provider – "Best captive in the industry".

- → A full range of financial services for the truck, construction equipment, bus and marine industries.
- → An integral part of Volvo Group's total offer, with hard products, financial services and aftermarket support.



Volvo Energy

Volvo Group's business area dedicated to accelerating electrification.

- → Batteries and charging solutions to Volvo Group's business areas.
- → Remanufactured and refurbished batteries.
- → Hydrogen infrastructure solutions for fuel cell electric vehicles.



Volvo Autonomous Solutions

Development and commercialization of autonomous transport solutions.

- → Strategic segments in light mining & quarries, ports & logistic centers, and hub-to-hub.
- → Autonomous, electrified and connected.



Autonomous Volvo FH



Tara



Arquus

European leader in armored vehicles and technological defense systems.

- → Armored vehicles.
- \rightarrow Production in France.



VAB MK3



Bastion

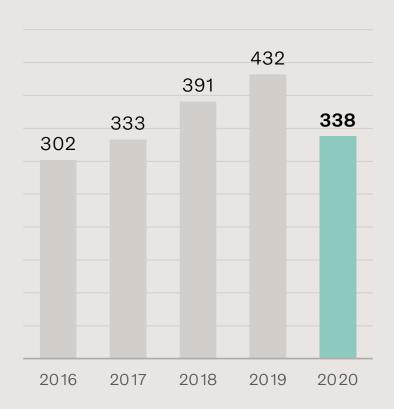


FINANCE

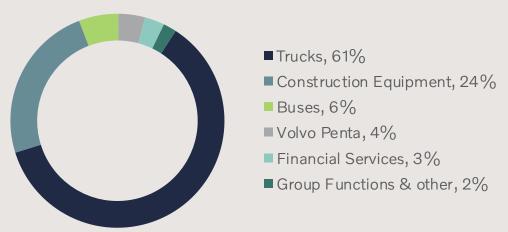
V O L V O

Net sales

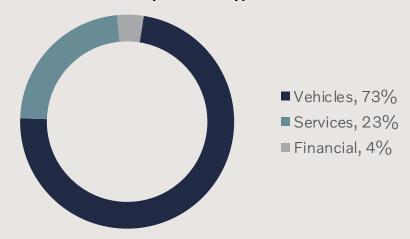
Volvo Group's net sales 2016-2020, BSEK.



Share of net sales by segment

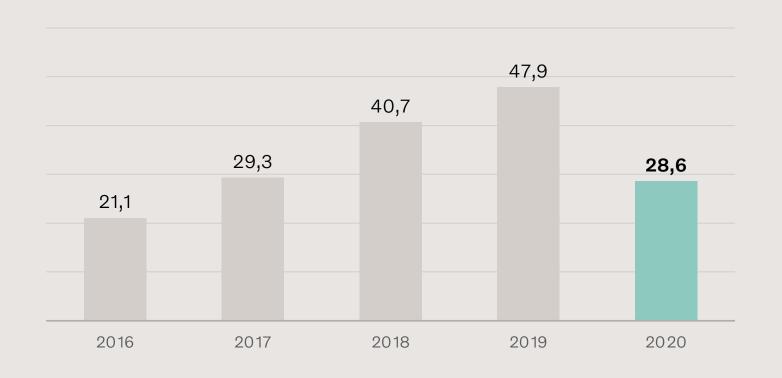


Share of net sales by revenue type



Adjusted operating income

Volvo Group's adjusted operating income 2016–2020, BSEK.



Adjusted operating margin:

2020: 8,4%

2019: 11,1%

2018: 10,4%

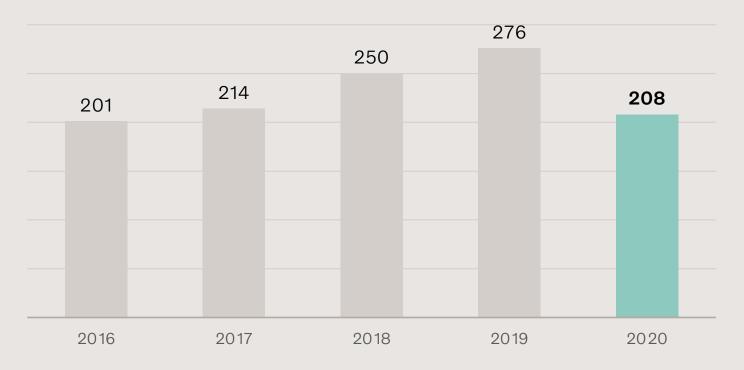
2017: 8,8%

2016: 7,0%

Trucks

Trucks' financial performance 2016–2020.

Net sales (BSEK)



Adjusted operating margin:

2020: 8,3%

2019: 11,4%

2018: 10,5%

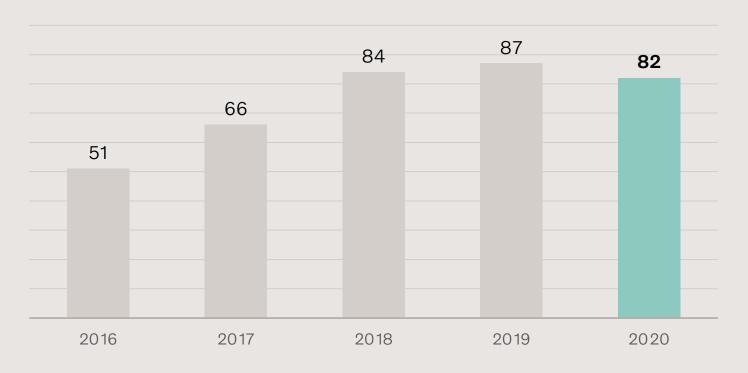
2017: 9,2%

2016: 8,7%

Construction Equipment

Construction Equipment's financial performance 2016–2020.

Net sales (BSEK)



Adjusted operating margin:

2020: 12,4%

2019: 13,4%

2018: 13,4%

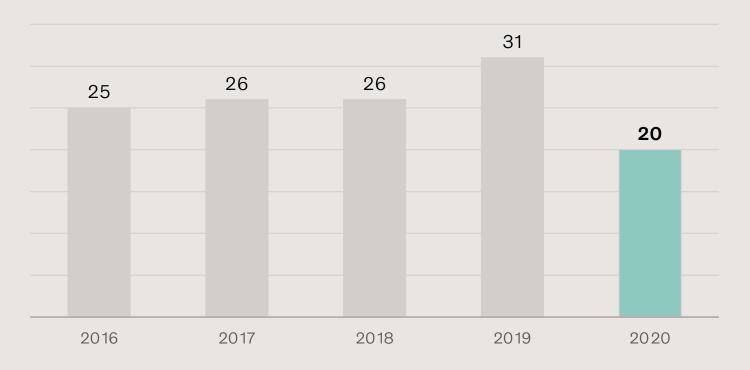
2017: 11,9%

2016: 4,4%

Buses

Buses' financial performance 2016–2020.

Net sales (BSEK)



Adjusted operating margin:

2020: -2,2%

2019: 4,3%

2018: 3,0%

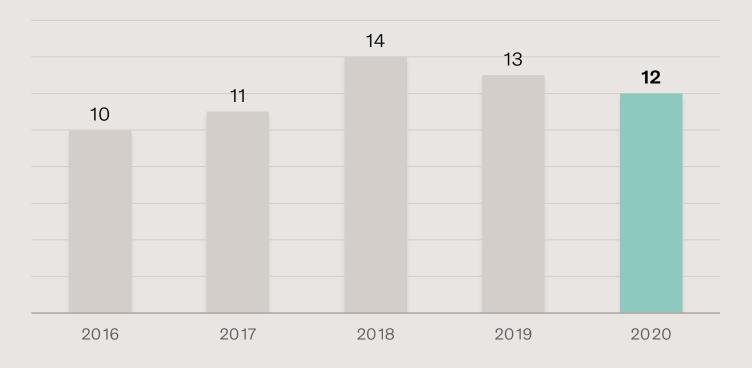
2017: 3,4%

2016: 3,4%

Volvo Penta

Volvo Penta's financial performance 2016–2020.

Net sales (BSEK)



Adjusted operating margin:

2020: 12,2%

2019: 14,1%

2018: 17,0%

2017: 12,9%

2016: 12,8%

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Volvo Group

100,000 employees | 190 markets

10 business areas | 12 brands

Sharing resources

Safer | Cleaner | More efficient











VOLVO